Corporate Profile

Vision
A world without hunger

Mission
Canadian Foodgrains Bank is a partnership of Canadian churches and church-based agencies working to end hunger in developing countries by:

- increasing and deepening the involvement of Canadians in efforts to end hunger;
- supporting partnerships and activities to reduce hunger on an immediate and sustainable basis; and
- influencing changes in public policies necessary to end hunger.

Canadian Foodgrains Bank is rooted in the belief that humankind is created in the image of God and that it is God’s desire that no person should go hungry. The availability of food and access to that food is fundamental to life itself. Food is required to sustain life, to provide the strength for work, and to share in the fellowship of one’s family and community.

Hunger related programs supported by the Foodgrains Bank include:

- **Food aid** – providing food to people in need;
- **Food security** – assisting households and communities to produce food for themselves or earn the income they need to purchase this food;
- **Nutrition** – supporting special initiatives to improve the nutritional well-being of people;
- **Public Engagement** – increasing and deepening the involvement of Canadians in efforts to end hunger; and
- **Policy Influence** – advocating for changes in public policy at national and international levels that will enable households and communities to better feed themselves.

Canadian Foodgrains Bank is a federally incorporated, non-profit corporation registered as a charitable agency. Since 1983, the Canadian Foodgrains Bank membership has provided over 1,000,000 tonnes of food assistance to people who are hungry in Africa, Asia, the Americas and Eastern Europe.

The Canadian International Development Agency (CIDA) provides an annual matching contribution of $25 million.
Message from the Chair & Executive Director

As the world struggles to recover from a global economic and financial crisis, we are deeply conscious that the number of hungry people increased to over one billion in 2009 due to lower incomes from the recession and continued high domestic food prices. There are more hungry people than at any time since 1970. Even before the food and economic crises of the last few years, hunger was on the rise. After three decades of significant progress in reducing hunger, there has been little progress over the last decade to meet the 1996 World Food Summit target of reducing hunger by half.

Yet we still have faith that God’s world has the capacity to feed itself and hunger can be ended. Over the past decades we have seen actions at community, national and international levels that have led to significant reductions of hunger. The solutions to hunger are clear. Ending hunger is possible. We are encouraged by the growing global attention being given to hunger, food and agriculture. In 2009, the Government of Canada made food security a priority theme for its international aid program.

Canadian Foodgrains Bank has been called by God to be part of the many efforts being made to reduce and end hunger. This annual report describes the various ways we have sought to be faithful to this calling. It describes how we have been engaging Canadians and churches in this mission, supporting food aid, nutrition and food security programs around the world, and influencing public policies.

—Don Peters, Chair of the Board, Jim Cornelius, Executive Director
Commodities Supplied (metric tonnes)

In the fiscal year 2009/10, Canadian Foodgrains Bank supplied 33,868 metric tonnes of food commodities and 1,073 metric tonnes of seeds.

<table>
<thead>
<tr>
<th>Commodities Supplied</th>
<th>Tonnes</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corn &amp; Maize</td>
<td>14,064</td>
<td>40.3%</td>
</tr>
<tr>
<td>Wheat &amp; Wheat Flour</td>
<td>7,565</td>
<td>21.7%</td>
</tr>
<tr>
<td>Rice &amp; Other Cereal</td>
<td>5,554</td>
<td>15.9%</td>
</tr>
<tr>
<td>Pulses</td>
<td>3,497</td>
<td>10.0%</td>
</tr>
<tr>
<td>Fortified Porridge Mix</td>
<td>1,572</td>
<td>4.5%</td>
</tr>
<tr>
<td>Seeds</td>
<td>1,073</td>
<td>3.1%</td>
</tr>
<tr>
<td>Oil</td>
<td>958</td>
<td>2.7%</td>
</tr>
<tr>
<td>Other</td>
<td>659</td>
<td>1.9%</td>
</tr>
</tbody>
</table>

Food Aid

$23,733,000 was approved for food aid programs representing 66% of programming.

In 2009/10 distributions of food helped victims of disaster. Food for work helped communities build structures to increase their long-term food security while taking care of immediate hunger needs. Provision of seed allowed victims of crop failure to plant a crop for the next harvest so that they could resume their livelihoods. Food aid programming continues to be the backbone of the Foodgrains Bank international program.

The countries receiving the highest level of food aid programming were Ethiopia, India, Kenya, Pakistan and Zimbabwe. These do not necessarily correspond to the most publicized disasters of the year, but are in many cases a follow-up to past disasters. This is a reflection of the time it takes to help people rebuild their livelihoods.

Kenya – Foodgrains Bank members have provided substantial food in response to repeated droughts in Kenya over the last number of years. Each year there is hope that the next year will see a return of reliable rains. 2009 was another difficult year as many people saw rains fail and their crops wither and die. Through CBM, CRWRC, MCCC and PWRDF, the Foodgrains Bank provided $4.2 million worth of food assistance in Kenya.

Pakistan – Pakistan has suffered greatly from instability in the region. In 2009 CCODP, CRWRC and PWS&D provided assistance to people displaced from their homes due to fighting between the army and fundamentalist militants in the North West Frontier Province of Pakistan. $1.9 million helped provide food for 17,400 individuals.

Giving Cows, Growing Hope: A Reflection from a Food Study Tour

We were visiting a Mennonite Central Committee project in northern Bangladesh that had distributed livestock to a few thousand people and was working with them to teach skills related to rearing these animals. The project had seen its share of difficulties – the first year was marked by incredibly high mortality among the animals, but people stuck with it. On the day we visited, 1600 cattle were being vaccinated.

For those with livestock the change was incredible. The animals brought with them the promise of increased income and an end to hunger in their families. It meant the end to the demeaning work that many women had had to do as maidservants. And importantly, these animals not only provided income but also offered hope for the future and something to take pride in.

— Stefan Epp, Food Study Tour Participant
### Food Security

$10.1 million was approved for cash-supported food security projects, representing 28% of programming.

Food security programs look for longer-term solutions to hunger. Many Foodgrains Bank food security projects are linked to a food aid response. Food aid is essential to meet immediate hunger needs, but the long-term goal is to re-establish livelihoods so that people can provide for themselves.

Foodgrains Bank’s food security efforts have been primarily focused in Africa, with the largest programs in Ethiopia, DR Congo, Kenya, Liberia, Sudan, and Zimbabwe.

**Ethiopia** – Although food aid needs persist in Ethiopia, the vision of our partners is to build long-term food security. $1.2 million was invested by CLWR, EMCC, MCCC and WRC to help establish and stabilize rural livelihoods through improved agricultural techniques, conservation farming practices, diversified crop production, environmental rehabilitation, and irrigation.

**Zimbabwe** – During the many years of economic crisis in Zimbabwe, Foodgrains Bank members have responded generously with food aid to the most vulnerable households. At the same time they have been giving increased focus to building capacity for longer-term food security. Conservation farming programs have demonstrated dramatic results in increased yields for farmers who adopt these practices. Through UCC and ERDO’s partnerships, $850,000 was invested in food security efforts in Zimbabwe.

### Nutrition

$2.1 million was approved for cash-supported nutrition projects, representing 6% of programming.

Canadian Foodgrains Bank supported non-food nutrition projects in India, Iraq, South Africa, and Sudan. These projects address issues of malnutrition over and above the need for food—including sanitation, health promotion, treatment of nutrition-related diseases such as malaria, diarrhea or worms, and fortification with micronutrients.

**Iraq** – MCCC invested $725,000 to reduce malnutrition and water-borne diseases for 5,237 beneficiaries in semi-rural communities around Baghdad through an integrated approach that improves access to fresh produce, clean water, and training.

**Sudan** – In West Darfur and Northern Bahr el Ghazal, CRWRC and WRC support integrated nutrition projects totalling $1.1 million. These programs benefit 89,000 people and are aimed at root causes of malnutrition such as poor hygiene, poor feeding practices, and lack of clean water.

### Women’s Associations Transform Communities

The Korech Women’s Association gathers under a tree in Sudan’s Nuba Mountains to discuss the health of their chickens, confirm the weeding schedule for their community garden, and arrange transport to the local market to sell surplus vegetables.

The association, which is supported by Canadian Foodgrains Bank through the Evangelical Missionary Church of Canada and their partner FAR Sudan, has been slowly transforming their village for the last five years.

Beginning with a small community garden to add variety to local diets, the group now has ownership over a poultry unit, which is an important source of income and protein for the women and their families, and takes leadership in the school feeding program and school garden project. The vegetable garden is flourishing, with enough excess produce to allow the women to sell vegetables in the local market on a regular basis.

These seemingly routine conversations actually signify remarkable changes. Traditionally, women in the area did not eat eggs or manage money. Today, after successfully completing training in bookkeeping and accounting, the women are not only providing a rich source of nutrition to their families and themselves, but are also looking to expand their business opportunities.

While improved food sources are the aim of the project, the benefits of the Korech Women’s Association extend far beyond nutrition and income. The by-products of successfully working together are a combination of confidence and the tools to build a better future.

Fatima Suliman, a leader of the group says that “working with this group encourages us to talk, both in front of others and to each other”. The sense of community among these women is strong and is being passed down to younger generations of girls.
### Responding to Hunger

**Overview of Approved Program Year: April 1, 2009 – March 31, 2010**

<table>
<thead>
<tr>
<th>Region</th>
<th>Number of Countries</th>
<th>Number of Projects</th>
<th>Dollars Budgeted</th>
<th>Number of Beneficiaries</th>
<th>Tonnes of Food &amp; Seed</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>AFRICA</strong></td>
<td>17</td>
<td>59</td>
<td>$24,900,261</td>
<td>1,083,623</td>
<td>24,437</td>
</tr>
<tr>
<td><strong>ASIA</strong></td>
<td>12</td>
<td>32</td>
<td>$10,544,051</td>
<td>925,753</td>
<td>10,351</td>
</tr>
<tr>
<td><strong>AMERICAS</strong></td>
<td>3</td>
<td>5</td>
<td>$162,630</td>
<td>3,600</td>
<td>153</td>
</tr>
<tr>
<td><strong>TOTALS</strong></td>
<td>32</td>
<td>96</td>
<td>$36,061,280</td>
<td>2,018,876</td>
<td>34,941</td>
</tr>
</tbody>
</table>

### Countries

<table>
<thead>
<tr>
<th>Country</th>
<th>Number of Projects</th>
<th>Dollars Budgeted</th>
<th>Number of Beneficiaries</th>
<th>Tonnes of Food &amp; Seed</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Africa</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sudan</td>
<td>6 projects</td>
<td>$3,733,180</td>
<td>273,165 beneficiaries</td>
<td>776 tonnes</td>
</tr>
<tr>
<td>Mali</td>
<td>1 project</td>
<td>$29,107</td>
<td>3,000 beneficiaries</td>
<td>Food security</td>
</tr>
<tr>
<td>Mozambique</td>
<td>2 projects</td>
<td>$292,762</td>
<td>17,500 beneficiaries</td>
<td>480 tonnes</td>
</tr>
<tr>
<td><strong>Asia</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ethiopia</td>
<td>32 projects</td>
<td>$4,304,598</td>
<td>173,981 beneficiaries</td>
<td>4,944 tonnes</td>
</tr>
<tr>
<td>Kenya</td>
<td>10 projects</td>
<td>$5,086,314</td>
<td>200,788 beneficiaries</td>
<td>6,798 tonnes</td>
</tr>
<tr>
<td>Uganda</td>
<td>3 projects</td>
<td>$1,322,624</td>
<td>47,000 beneficiaries</td>
<td>Food aid, food security</td>
</tr>
<tr>
<td><strong>Américas</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Haiti</td>
<td>1 project</td>
<td>$182,619</td>
<td>6,000 beneficiaries</td>
<td>Food security</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>3 projects</td>
<td>$327,657</td>
<td>3,600 beneficiaries</td>
<td>Food security, nutrition</td>
</tr>
<tr>
<td>Brazil</td>
<td>1 project</td>
<td>$469,191</td>
<td>15,000 beneficiaries</td>
<td>Food security</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Public Policy

The Foodgrains Bank public policy team spent much of this year dealing with the aftermath of the global food crisis, which pushed the number of hungry people in the world to over one billion. G8 countries made a large commitment to invest in food security, and there is much debate in international circles about who should be making decisions about the global food system.

The Foodgrains Bank has encouraged the Canadian government to invest more in agriculture in developing countries. We have conducted research on food reserves, asking if they might reduce food price volatility and its serious impact on poor people. We have also looked at how climate change affects hunger, now and in the future, and have entered into dialogue with our supporters and with the Canadian government on how best to understand and address this issue.

Milestones

- In May 2009, the Canadian International Development Agency announced that food security would be one of three priority themes for CIDA’s work going forward. This was followed by a commitment to double investment in agriculture. This comes after more than a decade of advocacy work on this issue by the Foodgrains Bank. Our public policy team is now concentrating on influencing the implementation of the food security strategy, to improve its effectiveness in reducing hunger.

- In June 2009, Canada assumed the Vice-Chair role on the Food Aid Committee of the Food Aid Convention, an action which the Foodgrains Bank had strongly supported. Canada will move into the Chair in June 2010 and play a key role in renegotiations. The Food Aid Convention is a crucial international treaty for generating and monitoring food aid for hungry people. It is now out of date. The Foodgrains Bank is leading interested non-governmental organizations in Canada, the US and Europe to advocate for specific reforms to the Food Aid Convention.

Public Engagement

An important part of the Foodgrains Bank’s mission is to increase and deepen the involvement of Canadians in efforts to end hunger. The public engagement team facilitates education for Canadians on hunger issues and challenges people to get involved in ending hunger.

People to People

The People to People program brings southern partners to Canada to share their experience. This year three visitors were hosted at different times across the country: Milon Patwary from Bangladesh Nazarene Mission, Mary Beth Sanare from the Rural Women’s Upliftment Society (North East India Committee on Relief and Development), and Shama Mall from Church World Service Pakistan & Afghanistan. They visited farms, homes, schools, and churches in Atlantic Canada, Ontario, and Manitoba.

Food Study Tours

Each year the public engagement team travels with small groups of Canadians to visit international programs. This year’s tour was an intense learning experience focused on the right to food. The group traveled to India and Bangladesh in February.

Fast for Change

Fast for Change challenges Canadians to slow down and consider the connection between hunger and overconsumption. Approximately 450 groups and individuals registered for Fast for Change in 2009/10, and ordered over 6000 individual prayer and reflection booklets. On October 16, World Food Day, thousands of Canadians joined together in prayer, reflection, and fasting.

International Voluntary Exchange Program

This year, Juan Raul Junay joined the Foodgrains Bank as an intern through the International Voluntary Exchange Program. He spoke to approximately 2000 Canadians in schools, churches, and other groups on the issue of mining and its impact on food security. His work on mining coincided with the formation of Canadian legislation to hold mining companies responsible for the environment and human rights.
Corporate Support

Canadian Foodgrains Bank is thankful to the following corporations for their contributions in support of our work to end hunger. Agrium, Dow Agrosciences Canada, Monsanto, Novozymes BioAg, Syngenta and Viterra support our community growing projects with their donations of inputs. The Canadian Wheat Board along with elevator companies throughout the country receive and administer grain donations in support of Canadian Foodgrains Bank. The Foodgrains Bank also wants to thank the countless corporate supporters that support growing projects at the local level. Thank you for your continued support.

The work of the Foodgrains Bank would not be possible without the dedicated network of Canadian volunteers who work in so many ways to further our mission to end hunger.
### 2009/10 Financial Statements

#### Balance Sheet

**Assets**

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>$35,323,569</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; short-term investments</td>
<td>$35,323,569</td>
</tr>
<tr>
<td>Accounts receivable and prepaid expenses</td>
<td>696,415</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$36,019,984</td>
</tr>
</tbody>
</table>

| Land                                               | $282,446    |
| Investments - long term                            | 3,782,830   |
| Capital assets                                     | 696,082     |
| **Total Liabilities**                              | $40,671,342 |

**Liabilities**

| Current Liabilities                                | $5,275,625  |
| Deferred contributions                             | 8,426,078   |
| **Total Net Assets**                               | $13,701,713 |

| Restricted                                          | $19,130,456 |
| Unrestricted                                        | 7,639,173   |
| **Total Net Assets**                                | $26,969,629 |

**Net Assets**

| **Total**                                           | $40,671,342 |

#### Statement of Operations

**Revenue**

| Cash donations                                      | $4,747,899  |
| Grain donations                                     | 4,170,852   |
| Transfers from members                              | 1,566,947   |
| CIDA grants                                         | 1,586,947   |
| CIDA core grant                                     | 25,051,626  |
| CIDA project Zimbabwe                               | 5,049,818   |
| CIDA project DR Congo                              | 1,848,336   |
| Interest earnings                                   | 492,597     |
| Other                                               | 191,596     |
| **Total Revenue**                                   | $43,119,671 |

**Expenses**

| International Program                              | $27,940,242 |
| Food security                                       | 10,176,160  |
| Nutrition                                           | 3,529,195   |
| International program management                    | 1,113,427   |
| Public policy                                       | 191,384     |
| Public engagement                                   | 194,266     |
| Resource gathering and communications               | 733,328     |
| Administration                                      | 1,091,716   |
| Inventory settlement                                | 207,923     |
| **Total Expenses**                                  | $41,645,597 |

| Operating Surplus (Deficit)                         | $(2,057,970) |

#### Commentary on Financial Results

**Income**

Donations in 2009/10 reached $10.5 million: $4.7 million in cash donations, $4.2 million in cashed out grain donations, and $1.5 million from member offices.

Cash donations come from individuals, congregations, companies, and foundations.

Grain revenue consists of all donated crops. These crops are sold on the Canadian market and the proceeds are used to fund our program.

$31.9 million in CIDA funding was recognized as revenue in 2009/10 from three separate grants. CIDA funding is recognized as revenue when we expend the CIDA funds, not when we receive them.

Interest is earned on deposits.

Other income includes membership fees, income earned from services provided, and other special funding.

**Expenses**

$41.6 million was spent on international program activities to provide and distribute food and seeds and to support food security and nutrition programs.

International program management covers the costs of managing and monitoring the international program.

Public policy and public engagement includes work in advocacy and hunger education.

Resource gathering and communications expenses includes fundraising, communications with the public, and supporting volunteers.

Administration includes costs such as office rent, telephones, administrative staff, governance, foreign exchanges and losses.
Canadian Foodgrains Bank Staff

**Executive Office**
Jim Cornelius, Executive Director

**Human Resources & Administration**
Sol Janzen, Manager, Human Resources & Administration
Jenny Steinke, Administration Assistant

**International Program**
Joan Barkman, Director, International Program
Sharon Houle, Administration Officer - Programs
Alden Braul, Capacity Development Manager
Ankita Yohanis, Monitoring & Evaluation Coordinator
Rob Finlay, Program Officer
Siggi Holzhaeuer, Program Officer
Vera Isaak, Program Officer
Theresa Rempel, Program Officer
Sam Vander Ende, Field Representative
Aad Driessen, Logistics Manager
Vanessa Brown, Logistics & Information Management Officer

**Finance**
Carol Miles, Director, Finance
Emily Martiniano, Financial Services Officer
Joy Levesque, Financial Services Officer

**Public Policy**
Paul Hagerman, Manager, Public Policy
Stu Clark, Senior Policy Advisor
Carol Thiessen, Public Policy Advisor

**Resources & Public Engagement**
Heather Piett, Director, Resources & Public Engagement
Charliene Pedersen, Resource Generation Manager
Ellen Pautley, Resource Assistant
Emily Cain, Communications Officer
James Kornelsen, Public Engagement Coordinator
Dave Colvinson, Youth Engagement Coordinator
Juan Raul Junay, IVEP Intern

**Regional Coordinators**
Terence Barg, Alberta
André Visscher, Alberta
Dave Meier, Saskatchewan
Harold Peiner, Manitoba
David & Kathryn Mayberry, Ontario
Clarence & Jenny Tuin, British Columbia (Volunteer)
Kent Myers, Prince Edward Island (Volunteer)
Randy Crozman, Nova Scotia (Volunteer)
Alden Crain, New Brunswick (Volunteer)

Canadian Foodgrains Bank Board of Directors

**Executive Committee Members**
Donald Peters, Board Chair (Mennonite Central Committee Canada)
Bob Granke, Vice Chair (Canadian Lutheran World Relief)
Wendy Galloway, Secretary (The United Church of Canada)
Jacob Kramer, Treasurer (Christian Reformed World Relief Committee Canada)
Gillis Brunelli (Canadian Catholic Organization for Development & Peace)
Gordon King (Canadian Baptist Ministries)
Kelvin Honshinger (Emergency Relief & Development Overseas – Pentecostal Assemblies of Canada)
Bruce Syvret (World Relief Canada)
Marian Lucas-Jeffries (Primate’s World Relief & Development Fund - Anglican Church of Canada)

**Board Members**
Ronald Kufm (Adventist Development & Relief Agency Canada)
Mike Humenity (Adventist Development & Relief Agency Canada)
Bob Webber (Canadian Baptist Ministries)
Christine Zyla (Canadian Catholic Organization for Development & Peace)
Deanna Friesen (Canadian Lutheran World Relief)
Joanne Beach (Christian & Missionary Alliance in Canada)
Mary Thomas (Christian & Missionary Alliance in Canada)
Danielle Kooy (Christian Reformed World Relief Committees Canada)
Jim Noble (Evangelical Missionary Church of Canada)
Lou Geense (Evangelical Missionary Church of Canada)
Garth Gorsky (Emergency Relief & Development Overseas – Pentecostal Assemblies of Canada)
Will Buhler (Mennonite Central Committee Canada)
Elaine Bumshead (Nazarene Compassionate Ministries Canada)
Jodi Nelson (Nazarene Compassionate Ministries Canada)
Naba Gurung (Primate’s World Relief & Development Fund - Anglican Church of Canada)
Kenneth Kim (Presbyterian World Service & Development)
Johnathon Lee (Presbyterian World Service & Development)
Gillian Brown (The Salvation Army)
David Sefton (The Salvation Army)
Gary Kenny (The United Church of Canada)
Ray Baloun (World Relief Canada)
Manjita Biswas (Member at Large)
Celestina Fazal (Member at Large)
Addmore Makunura (Member at Large)

---

400-393 Portage Ave. • Box 767 • Winnipeg, MB R3C 2L4
Office: 204-944-1993 • Toll free: 1-800-665-0377 • Fax: 204-943-2597
General email: cfgb@foodgrainsbank.ca • www.foodgrainsbank.ca • www.fastforchange.ca